

### Agenda: Day One

10:00 A.M. – 11:45 A.M.	SOURCES OF DISTRESS
	Microeconomic
	Industry
	Corporate Governance & Management
	Compliance
	■ Case Study
	EARLY WARNING SIGNS
	Forward Looking Indicators
	Sub-Optimal Capital Structure
11:45 A.M. – 12:15 P.M.	BREAK
12:15 P.M. – 2:00 P.M.	EARLY WARNING SIGNS
	u u
	- Case study
	TURNAROUND STRATEGIES – 1
	Financial Restructuring
	■ Debtor-in- Possession,
	Standstill, Inter
	Creditor Agreements
	<ul><li>Financial Restructuring</li><li>Debtor-in- Possession,</li><li>Standstill, Inter</li></ul>





### Agenda: Day Two

10:00 A.M. – 11:45 A.M.	TURNAROUND STRATEGIES – 2
10.00 A.W 11.43 A.W.	Strategic Restructuring & Core versus Non-core Assets  Management Changes  Interim CEO  Case Study
	DISTRESSED INVESTING IN NON-PERFORMING ASSETS - I
	<ul> <li>Detecting and Investment Criteria for NPAs</li> <li>Capital Structure Spectrum</li> <li>Downgraded Bonds &amp; Junk Bonds</li> </ul>
11:45 A.M. – 12:15 P.M.	BREAK
12:15 P.M. – 2:00 P.M.	DISTRESSED INVESTING IN NON-PERFORMING ASSETS – I
	<ul> <li>Mezzanine Investing</li> <li>Convertible Bonds</li> <li>Convertible Preference Shares</li> <li>Case Study</li> </ul>
	DISTRESSED INVESTING IN NON-PERFORMING ASSETS - II
	<ul> <li>Non-Performing Debt Criteria</li> <li>NPA Resolution Methods; Recovery</li> <li>Strategy Process</li> <li>Sources of Supply of NPAs</li> <li>Investing in Non-Performing Debt</li> <li>Conflicts of Interest: Debt vs. Equity</li> </ul>



### Agenda: Day Three

10:00 A.M. – 11:45 A.M.	VALUATION OF DISTRESSED COMPANIES & DEBT  Liquidation Value, Break-up Value DCF Valuation Valuation of Distressed Equity Valuation of Distressed Debt  ROLE OF THE TURNAROUND ARTIST: LEADING COMPANIES OUT OF CRISIS  Cash & Business Stabilisation HR-Employees & Incentives Products & Process Communication
11:45 A.M. – 12:15 P.M.	BREAK
12:15 P.M. – 2:00 P.M.	ROLE OF THE TURNAROUND ARTIST: LEADING COMPANIES OUT OF CRISIS  Finance Restructuring Sense of Urgency Case Study  DISTRESSED INVESTING IN EQUITY  Investors: Vulture Funds, Hedge Funds, Private Equity Funds Investment Criteria Debt: Equity Swaps
	<ul> <li>Debt: Equity Swaps</li> <li>Control v/s Minority</li> <li>Investing</li> <li>Case Study</li> </ul>



Agenda: Day Four

10:00 A.M. – 11:45 A.M.	BRIDGING THE VALUATION GAP  Contingent Valuation Earn-outs
	MERGERS & ACQUISITION OF DISTRESSED COMPANIES  The Sale Process Acquisition Criteria
11:45 A.M. – 12:15 P.M.	BREAK
12:15 P.M. – 2:00 P.M.	MERGERS & ACQUISITION OF DISTRESSED COMPANIES  The Takeover Code Tax benefits Case Studies
	LEGAL FRAMEWORK  Central Bank Regulations Securities Regulations Bankruptcy & Insolvency Regulations Case Study